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DEPARTMENT OF DEFENSE
THE NATIONAL WAR COLLEGE
WASHINGTON, D.C. 20315

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NWCCO

22 February 1971

JCS Declassification/Release Instructions on File

Honorable Richard Helms
Director
Central Intelligence Agency
Washington, D. C.

Dear Mr. Helms:

With the support of the Joint Chiefs of Staff, The National War College has endeavored during the past two years to build a small but responsive faculty group tasked to research and study selected national security policies and their implementation. This program has made excellent progress, and several monographs prepared by this element will be published during the coming summer. The long range goal is the identification of the College as a center of advanced national security research in addition to its teaching role.

The effectiveness of the program rests, of course, on the talents and expertise of the membership of the College's National Security Affairs Research Group. It is manned by seven military and two or three civilian Senior Research Fellows who serve for one year. Its efforts are targeted on a limited number of critical national security issues as part of a cohesive research and study program. Fellows are normally graduates of a senior service college or equivalent institution and have advanced degrees as well as practical experience on senior military and civilian staffs concerned with national security policy and strategy. Although in faculty status, they are free of curriculum teaching and planning requirements. They devote their entire year to research and study, with The National War College library facilities and research assistance at their disposal.

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We would be most appreciative if you would find it possible for your agency to participate in this program through the assignment of an outstanding member of your organization for duty as a Senior Research Fellow with our National Security Affairs Research Group. I understand that [REDACTED], currently a member of the National War College class, has written you of this effort and indicated his interest in the study effort. Hopefully he could be spared for a year with us as the Agency's representative on this research team. We naturally would be most pleased to have him here.

Sincerely,



JOHN B. McPHERSON
Lieutenant General, USAF
Commandant